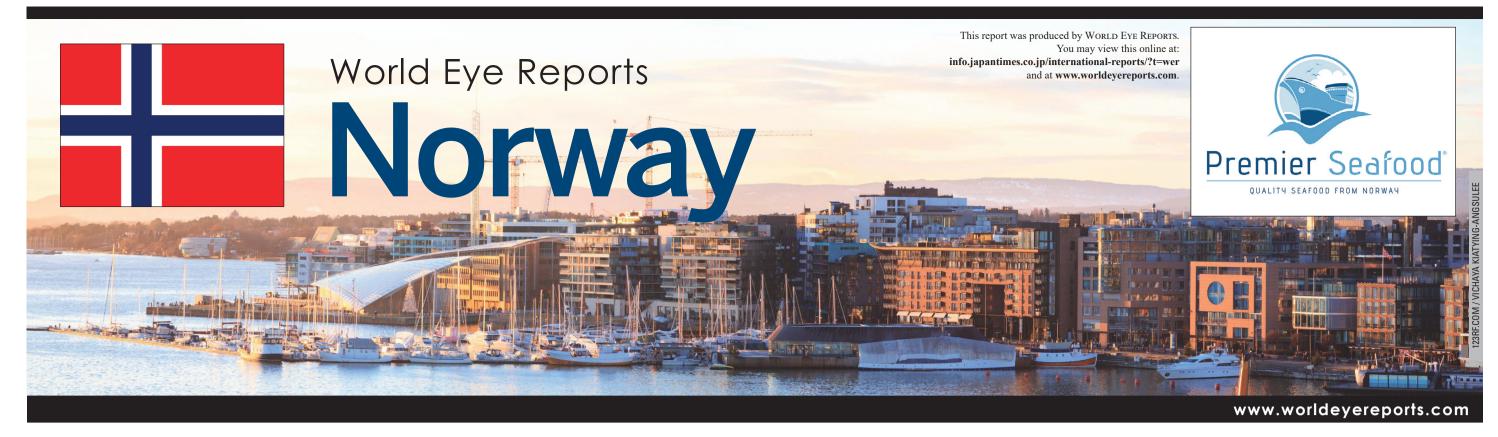
Special Economic Reports THE JAPAN TIMES TUESDAY, MAY 17, 2016 5



# Embracing innovation for sustainable growth

orway's economy has remained strong since the beginning of the industrial era, with much of its robust economic growth due to its abundance of natural resources. Its maritime shipping tradition has also long supported the country's export growth. Thus, its most important sectors have been oil exploration and produchydroelectric power generation and fisheries. The wealth has also led to a public sector that is among the largest in the world as a percentage of GDP.

Its maritime shipping tradition has also long supported the country's export growth. Thus, its most important sectors have been oil exploration and production, hydroelectric power generation and fisheries.

"The oil and gas industry is the main pillar of this country's economy," said Toshio Kunikata, the Japanese ambassador to Norway. "However this production will not continue forever. This is why the government would like to shift to a so-called 'Knowledge Society' and facilitate R&D activities in new directions in the private sector. Some of these areas are the protection of the environment, medicine and elderly

high standard of living, even when compared with other developed European countries, and its strongly integrated welfare system mostly rely on financial reserves produced by the exploitation of natural resources, particularly its reserves of North Sea oil.

Every year, approximately 30,000 Japanese people visit Norway, while about half that number of Norwegians travel

and the press, and the rule of law," he added. "With this background, I think there are many possibilities for us to

kindness of its people," he expand and strengthen the recalled. "It was an honor to Every year, approximately 30,000 Japanese people visit Norway, while about half that

with Norway, I was really

impressed with the beauty of

nature here, as well with the

ties between the two coun-

number of Norwegians travel to Japan.

"Both Japan and Norway

return to Norway as an ambassador."

Meanwhile, the Norwegian



Oil rig near the mountains in Norway

Japan is here," said Kunikata. "Last year marked the 110th anniversary of bilateral relations between our two coun-

"Both countries share important basic values such as democracy, a market economy, the respect for human rights, freedom of speech

to Japan. "I am very happy to face challenges, with aging economy has been experiencrates," Kunikata continued. "In addition, both countries are maritime and fishing nations. Almost 35 percent of the total exports from Norway to Japan are fishery products, and Norwegian salmon is very popular in Ja-

"During my first contact

es started their sharp drop. The country's GDP increased in 2015 by only 1 percent, its weakest growth since the financial crisis in 2009. The situation is expected to last until the end of 2016.

To help support the economy, Norway's \$819 billion sovereign wealth fund transferred \$781 million to the government in January this year – the first such transfer since the fund was set up in 1996.

But oil and gas will remain important factors in Norway's future. "Norway has found one of the biggest oil fields we have ever had," said Lars-Kåre Legernes, managing director of the Oslo Chamber of Commerce. "It should start producing by 2019. This will ensure 70 to 75 more years of oil production. Norway will still be an important oil country, and we will have oil for at least two more generations.

"The oil price drop would have come sooner or later," justment for Norway because The country also continues to be

he said. "Therefore, it was

necessary, and it is a good ad-

related sectors such as aquaculture medicine and food.

tive and too costly.'

to be the world leader in fish

the world leader in fish farming, and

we had become less produc-

The country also continues

and food. As for the shipping sector, Norway remains one of the few countries in Europe which still has shipbuilding. "When it comes to subsea technology, the Oslo region will become the world's 'Subsea Valley,'" Legernes

farming, and related sectors

such as aquaculture medicine

commented. "This low oil price situation is forcing us to be more innovative and search for other opportuni-"One future business opportunity between the two

nations would be in renewable energy — especially the conversion of hydrogen a commercial basis,"

concluded Kunikata. "The technology to produce hydrogen from water is already

As for the shipping sector, Norway remains one of the few countries in Europe which still has shipbuilding.

established, but the process is still extremely costly. The challenge is to reduce that cost and make it viable." ♦



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> — LARS-KÅRE LEGERNES **Managing Director** Oslo Chamber of Commerce



I am very happy to see how strong the interest in Japan is here. Last year marked the 110th anniversary of bilateral relations between our two countries. Both countries share important basic values ... "

> — TOSHIO KUNIKATA Japanese Ambassador to Norway

### **FAST FACTS**

Area:

### **NORWAY**

5,207,689 (July 2015 est.) Population: Capital: Currency: Norwegian Kroner (NOK) Avg. exchange rate: **\$1 = NOK 7.876** (2015 est.) GDP (PPP): \$352.8 billion (2015 est.) GDP (Official exchange rate): \$397.6 billion (2015 est.) GDP real growth: 0.9 percent (2015 est.)

323,802 sq. km

\$106.2 billion (2015 est.)

\$71.95 billion (2015 est.)

GDP per capita: \$68,400 (2015 est.) 2 percent (2015 est.) Inflation: **Unemployment:** 4.4 percent (2015 est.)

### Total exports: Total imports:

**Main industries** 

**Major exports** Petroleum and petroleum products, machinery and equipment,

Machinery and equipment, chemicals, metals, foodstuffs

### **Main export markets**

metals, chemicals, ships, fish

U.K. 21.8 percent, Germany 17.6 percent, Denmark 13.7 percent, Netherlands 9.9 percent, France 6.8 percent, Sweden 5.9 percent, U.S. 4.4 percent (2014)

### Main import markets

Sweden 11.5 percent, Germany 11.3 percent, China 10.4 percent, U.K. 6.4 percent, U.S. 6.3 percent, Denmark 5.7 percent, South Korea 4.2 percent (2014)

## Transparent approach underlies surging fish exports from Premier Seafood to Japan

dustry has been successful in part due to a history of entrepreneurship based on inno-Aalesund,

emplifies tradition with an open approach, which differs from most others globally.

Premier Seafood was founded in 2012 by Alexander Langoe, following 10 years of experience in the industry and an entrepreneurial MBA background honed in Silicon Valley. From the start, the company's open-book approach vis-a-vis its chain of partners and clients has set

he Norwegian fisheries in- the company apart. It provides all parties involved with unparalleled transparency in pricing and information, which — in turn — results vation. Premier Seafood, an inde- in clients' getting a more accupendent seafood company based rate overall picture of the current

in the country's fishing capital of market situation and being able to tional by next year. This open approach has been equally vital in nurturing Premier Seafood's long-term relationships with its

> make more informed decisions. In order to address its Japanese clients' need for a wider range of products, as well as to implement new production ideas, Premier Seafood partnered with Lofoten Viking — northern Norway's largest supplier of stockfish, herring,

Japanese clients

capelin and mackerel — for its pelagic and whitefish products. In fact, Lofoten Viking is currently expanding its capabilities by building Norway's largest processing facility, which will be fully opera-

"Our strong

partnership

with Lofoten

Viking gives us

supply and fi-

nancial stabil-

ity, and that is a key factor," said Langoe. "They do the financing, raw material purchasing and production, while we do sales to the Far East, customer relations, logistics and strategy. It's an ideal open-book partnership and we are open to other such partnerships

that will benefit our clients.

Keeping open and showing how we do things makes it easier to build long-term relationships and do good business together. Premier Seafood's open approach and long-term view on our partnerships are, in addition to high quality products and competitive prices, the key to our

> — ALEXANDER LANGOE Managing Director Premier Seafood



This open approach has been equally vital in nurturing Premier Seafood's long-term relationships with its Japanese clients, which include Thyms, Alliance Seafood, Dolphin, Sanyo, Nichimo and Dolphin Trading.

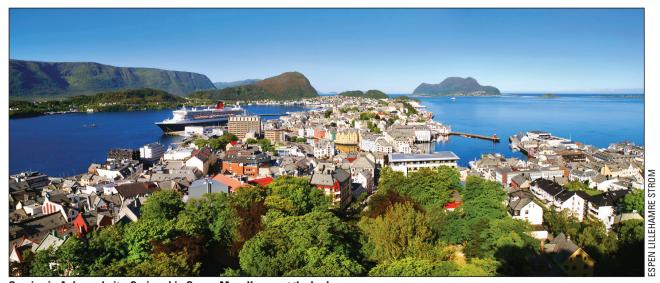
"Keeping open and showing how we do things makes it easier to build long-term relationships and do good business together. Premier Seafood's open approach and longterm view on our partnerships are, in addition to high quality products and competitive prices, the key to our success.'

In addition to providing pelagic, whitefish, roe and redfish products, Premier Seafood has made arrangements with partners to source

tuna from Norway as well, done open-book from shipowner to the auctions at Tokyo's Tsukiji fish

The company is likewise keen on exploring opportunities for the export of Japanese products to Europe, where interest in genuine Asian cuisine is increasing. This would be handled by Premier Seafood's EU office, based in Utrecht in the Netherlands. In Asia, the company has two offices in China and one in Sin-gapore. "Within two years we hope to have a local office in Japan, and we are open to doing so through a partnership as well," said Langoe. ♦

www.premierseafood.com



Sunrise in Aalesund city; Cruise ship Queen Mary II seen at the harbor